

MICHIGAN STATEWIDE HOUSING PLAN - Priorities/Goals/Strategies Checklist for Regional Housing Partnerships								
Priorities	Goals	Strategies	KPI Chosen	KPI Baseline and Date	Ownership/ Source for KPI	KPI Goal	Collection Cadence (Monthly, Quarterly, Annually, Event Based?)	
<b>EQUITY AND RACIAL JUSTICE</b>	<b>Goal 1.2:</b> Identify and advocate for modifications to policies and practices to remove barriers across the housing continuum for BIPOC, immigrants, migrants, refugees, people with disabilities, LGBTQ+, those with low incomes, and other marginalized populations.	<b>Strategy 1.2.C:</b> Fund a centralized case-management/navigator program that gives existing housing advocates/providers more resources for case management to help clients overcome barriers to housing access.	Establishment of program / funding source  # of staff allocated to support case-management / housing navigation	As of Q4 2023, one staff member providing housing navigation on as needed basis.	RHP Designee (local CoC Representative / Lead)	Seek and secure funding for housing navigation programming.  Include hiring goal as a means to establish program. Once funding secured, a minimum of two staff will be hired to provide case management and housing navigation assistance.  Track need for general housing navigation through Out-Wayne Coordinated Entry contacts.	Quarterly	
		<b>Strategy 1.2.E:</b> Extend education outreach programs to landlords and property developers concerning the unique strengths and needs of immigrants, refugees, and migrants and the factors that unfairly prevent them from satisfying the usual housing qualifications.	Explore trainings currently available on this topic. If not available, work to establish training / outreach events on this topic.  # of training and/or outreach events provided	As of Q4 2023, unsure if training / outreach programs currently exist in this space.	Equity & Racial Justice RHP Workgroup	Assist RHP with LLs providing assistance and education about the unique needs of Migrants, Immigrants and Refugees. Coach them in the barriers of these populations face in renting in the general market place.	Quarterly	
		<b>Goal 1.3:</b> Increase the amount of housing that is accessible, safe, and healthy regardless of age, disability, or family size across all neighborhoods and communities.	<b>Strategy 1.3.A:</b> Promote universal and barrier-free design accessibility, while considering additional space for special needs and equipment and contextual factors (e.g., access to transit and amenities) that influence accessibility and visitability.	Development and number of educational materials distributed to all 40 Region N municipalities	As of Q4 2023, need to research what materials already exist.	Equity & Racial Justice RHP Workgroup	Implement and track the number of community educational advocacy outreach events and material distributions to support housing accessibility.	Quarterly
			<b>Strategy 1.3.B:</b> Incentivize more affordable 3- and 4-bedroom unit options for larger and multigenerational households.	# new or refurbished 3-4 bedroom units added to Region N housing stock	As of Q4 2023, connection with municipalities needs to occur	Equity & Racial Justice RHP Workgroup	Promote and encourage landlords and developers to build 3-4 bedrooms units to fit potential families' needs.	Quarterly
			<b>Strategy 1.3.C:</b> Incentivize increased numbers of accessible units, including for extremely low incomes, in new development projects.	# of new or refurbished accessible "universal design" units added to Region N housing stock	As of Q4 2023, connection with municipalities needs to occur	Equity & Racial Justice RHP Workgroup	Locate landlords and developers who are willing to work with special needs populations and large family needs.	Quarterly

<b>PREVENTING AND ENDING HOMELESSNESS</b>	<b>Goal 3.1:</b> Center equity for all and racial justice throughout the homelessness response system across Michigan.	<b>Strategy 3.1.A:</b> Create and implement a Racial Equity Strategic Plan to transform homeless service-delivery systems statewide by engaging and assessing the homeless and housing-service providers networks, creating shared learning, and engaging with people with lived experience.	Completion of Out-Wayne CoC Strategic Plan, currently in progress	Current plan last implemented in 2018	RHP Designee (local CoC Lead Agency)	To complete and implement updated Out-Wayne CoC strategic plan by Q1 (January 2024)	Event Based
		<b>Strategy 3.1.C:</b> Evaluate and revise housing and service assessment tools, housing and resource prioritization, and screening policies and processes to center people that have been the most marginalized and impacted by discriminatory policies and	Completed Coordinated Entry & Resource Prioritization Evaluation	As of Q4 2023, no such assessment exists	RHP Designee (local CoC Lead Agency)	To complete Coordinated Entry evaluation by end of Q2 (June 2024)	Event Based
	<b>Goal 3.2:</b> Increase access to stable and affordable quality housing options for households with extremely low incomes.	<b>Strategy 3.2.A:</b> Incentivize development of affordable and accessible housing units for households at or below 30% AMI to increase supply.	# of developers attending workshops, stipulations in contracts stating they need to attend community engagement events. increase funds to diversify the programs	As of Q4 2023, Researching the current efforts the housing commission is currently doing	Housing Commissions, CoC	Increase landlord engagement/developer engagement; increased contracts for senior living, section 8, smaller community; maintenance needs be prioritized housing programs	Quarterly
		<b>Strategy 3.2.B:</b> Invest in homelessness prevention and diversion efforts to keep households from entering shelter or staying in unsheltered situations in order to reduce trauma.	# of households diverted from shelter due to diversion efforts; increase diversion/support funds and offer more oppournities to apply for funds; be in partnership with landlords to increase accountabilty and work with individauls and families to do a rent	As of Q4 2023, no such data is tracked, SSVF tracks program data--look into other agencies that track	CoC	# of families returning to use services	Quarterly
		<b>Strategy 3.2.C:</b> Increase the supply of supportive housing units developed (including but not limited to recovery housing) by fully leveraging existing funding, expanding the pool of resources by soliciting new funding, and ensuring that those units are targeted to households in	# of new and existing units; # of specific housing options; an updated list what funding exists currently and the barriers to accessing the funds	Research the current funds	RHP Workgroup	Grandfather in Section 8 housing to new generations after the HOH has passed, set up families to transition of the family homes and educate on what to do next; putting a skill into a client when they were not as supported	Monthly
		<b>Strategy Other:</b> 3.2.1: Utilize the Moving On initiative and MSHDA Housing Choice Voucher units data and include other related housing programs cross-system homelessness data-sharing and identify data-sharing protocols and infrastructure to ensure the state and local communities can collaboratively measure outcomes.	# of households in need of mitigation fund (includes HCV and other related housing programs), # of Moving Up vouchers available to service area	What are the current # of vouchers available, how many are being utilized fully, what systems are currently	Region N Task Force	Establish a data sharing system through existing efforts	Quarterly

	<b>Goal 3.3:</b> Improve the quality of the homelessness response system to be client-centered, flexible, grounded in respect, trauma informed, and aware and inclusive of the cultural values, beliefs, and practices of those they serve.	<b>Strategy 3.3.A:</b> Increase funding for supportive housing services that are evidence-based, aligned with quality measures, and focused on tenant outcomes.	Establish a clause in funding that requires allocation of funds be set aside to cater to tenant outcomes in an evidence based method	Data from those agencies that provide services, getting # on those who have been helped, long	RHP (lead organization designee)	Allocate funds effectivley where needed; more preventative efforts need to be funded; education for tenants to support themselves after exiting the system	Annual
		<b>Strategy 3.3.B:</b> Support organizations operating shelters to be low-barrier, focused on reducing harm, and trauma informed, including investing in infrastructure to de-congregate shelters.	# of non-congregate shelter beds available, shifting away from the # of existing congregate beds; # of culturally-compenent trainings hosted by CoC for agencies receiving funding; prioritize supporting those with	Research the total # beds of non-congregate available, congregate as well.	CE/Lead Agency (lead organization designee)	at least annual training; expand upon the resources to support those with mental and physical disabilities (e.g. identify acceptable shelter conditions for prioritized clients with disabilities)	Quarterly bed updates, Annual trainings
	<b>Goal 3.4:</b> Increase cross-system partnerships to strengthen the homelessness response system, achieve greater housing stability, and impact social determinants of health.	<b>Strategy 3.4.A:</b> Develop referral linkages and tracking mechanisms between the CoCs and the McKinney-Vento school liaisons, workforce system partners, and income support services (e.g., SSI/SSDI, VA benefits) to strengthen coordination and streamline	# of referral partners between CoC and community resources, establish a referral system that's closed loop	Most commonly referred partners in the area, their referral processes'	RHP Workgroup, Region N Task Force, CoC	database that informs the community partners of an individuals referral status	Monthly
		<b>Strategy 3.4.B:</b> Through state and local partnerships, fully leverage Medicaid for tenancy support services for people who have experienced long-term homelessness and those who have disabilities to stably live in the community.	# of referral partners between CoC and community resources; evaluate the effectiveness of our current referral options and processes; increase collaborationwith MDHHS to see if there could be more auidance on	as of Q4 2023, see what the most commonly referred partners in the area are, and the proccess used to refer clients at local shelters	RHP Workgroup, Region N Task Force, CoC	database that informs the community partners of an individuals referral status, a multi-facing system where the client, partner, and governing body can see the referral status and effectiveness--maybe reframe this to the out-Wayne area. Would be nice to expand HMIS interface but thats a state-facing issue; checking in with other regions baout recurring issues could be a KPI	Monthly
<b>HOUSING STOCK</b>	<b>Missing Middle and Workforce Housing</b> <b>Goal 4.6:</b> Increase missing middle and workforce housing stock to facilitate areater housina choice.	<b>Strategy 4.6.A:</b> Provide more incentives and fund income and appraisal gaps to support the development of missing middle housing types and workforce housing.	Research of potential area need and funding source	As of Q4 2023, need to research what materials already exist.	Housing Stock RHP Workgroup	Increase the availability and accessibility of housing stock for middle income households	Quarterly
		<b>Strategy 4.6.E:</b> Develop a toolkit for organizations and companies that documents the advantages of employer-assisted housing fund programs and how to establish one in order to retain and attract	Research of resources that exist within service area and outside entities	As of Q4 2023, need to research what materials already exist.	Housing Stock RHP Workgroup	To provide local TA and resources for employer-assisted housing funds	Quarterly

	<p><b>Zoning</b>  <b>Goal 4.7:</b> Expand the use of equitable and holistic local planning and zoning practices to increase housing supply.</p>	<p><b>Strategy 4.7.A:</b> Provide capacity in the form of housing-related technical support for smaller municipalities.</p>	<p>Shared, dedicated technical assistance and ongoing training at MSHDA with staff assigned at a regional level</p>	<p>Resource does not exist</p>	<p>Someone in the development as well as non-profit communities. Also need state representatives in the conversation. Need to make sure we have county representation in</p>	<p>Specific TA areas are provided to support with less experienced developers, property types and municipalities. Sponsor educational classes at a given frequency and make sure that is accessible to all regions.</p>	<p>Quarterly</p>
		<p><b>Strategy 4.7.D:</b> Develop model language for zoning amendments or overlays that remove obstacles to increasing the housing supply.</p>	<p>Creation &amp; initiating use of a "user friendly" reference document for zoning and ordinance language to increase flexibility that increases housing stock in a given region</p>	<p>American Planners Association - may have document already                   Q4 2023- Review and distribute APA and other relevant material to 2 pilot municipalities and ensure feedback is provided on success of converting</p>		<p>Distribution of this resource. Have cities adopt this as a resource. Create flexibility for developers and municipalities to work together to create housing stock.                   Make sure organizations are educated on zoning, restrictions and exceptions                   Feedback from municipalities are incorporated in model language by the end of the next rolling quarter                   #of projects that fit the model must be reported quarterly                   # of municipalities that are providing feedback on model language must increase quarterly</p>	<p>Quarterly</p>
<p><b>RENTAL HOUSING</b></p>	<p><b>Goal 6.2:</b> Reduce the number of underserved and vulnerable populations experiencing rent burden by removing barriers and increasing resources.</p>	<p><b>Strategy 6.2.A:</b> Develop programs with landlords and their trade associations to remove barriers and provide incentives (e.g., screening criteria, rent guarantees).</p>	<p>Develop landlord advisory group for affordable housing</p>	<p>As of Q4, no such group exists</p>	<p>Kimberly Young, Landlord</p>	<p>Landlord advisory group established by Q2 2024</p>	<p>Semi-Annual</p>
		<p><b>Strategy 6.2.E:</b> Establish a statewide housing mobility program targeted particularly to Housing Choice Voucher tenant participants and prospective landlords, including affordable supportive services and incentives for landlords renting properties in mixed-income areas.</p>	<p>Creation of statewide waitlist for housing choice voucher program                   Engage other RHP Regions to research if a priority and buy-in that already</p>	<p>As of Q4, no such group exists, but conversations have occurred with various MSHDA &amp; HUD</p>	<p>Westland Housing in Region - MSHDA as eventual holder of waitlist</p>	<p>Make connections with other Housing Commissions and RHP regional leads to build partnership statewide (i.e. 5 meetings with other RHPs, housing commissions, etc)                   Completed by end of 2023</p>	<p>Monthly</p>

<p><b>COMMUNICATION AND EDUCATION</b></p>	<p><b>Goal 8.2:</b> Increase inclusive education and awareness of existing housing programs and services in the state.</p>	<p><b>Strategy 8.2.A:</b> Ensure that Michigan's 2-1-1 system has up-to-date information about housing assistance (e.g., payment assistance, weatherization supports, etc.).</p>	<p>Creation of a plan to enhance collaboration between 211 and The Information Center (along with other Out-Wayne Call Centers)  Ensure all programs are updated across agencies</p>	<p>As of Q4, no such plan/group exists</p>	<p>Communication &amp; Education Workgroup</p>	<p>Plan in place by end of Q2 2024  # of entities providing information to call centers and/or updating existing information and programming to call centers</p>	<p>Quarterly</p>
	<p>Ties into Strategy 6.2.E</p>	<p><b>Strategy 8.2.C:</b> Increase awareness of the process for qualifying, enrolling, and obtaining local- and state-subsidized housing, including waiting lists, among those</p>	<p>Creation of a plan to promote awareness of programming and resources in the region</p>	<p>As of Q4, no such plan/group exists</p>	<p>Communication &amp; Education Workgroup</p>	<p>Plan in place by end of Q2 2024  # of unique callers / website access for information regarding programming</p>	<p>Quarterly</p>